

CENTRAL KAROO

District Municipality
Distriksmunisipaliteit
Umasipala Wesithili



Service Delivery and Budget Implementation Plan (SDBIP)

2019/20

"Working together in development and growth"

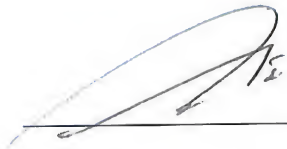
Municipal Financial Management Act

Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name STEFANUS JOOSIE

Municipal Manager of Central Karoo District Municipality

Signature 

Date 19/6/19

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Anna-Louise Koebe

Mayor of Central Karoo District Municipality

Signature 

Date 19/6/19

Top Layer Service Delivery and Budget Implementation Plan 2019/20

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-------------------|--|--|---|--|----------|-------------------|----------|-----------------|---------------|----|----|----|----|
| 1 | Municipal Manager | Good Governance and Public Participation | Facilitate good governance principles and effective stakeholder participation | Submit the draft Annual Report in Council by 31 January | Draft Annual Report submitted in Council | All | Municipal Manager | 1 | Number | 1 | 0 | 0 | 1 | 0 |
| 2 | Municipal Manager | Municipal Financial Viability and Management | Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region | Spend 90% of the municipal capital budget by 30 June {(Actual amount spent / Total amount budgeted) X 100} | % of capital budget spent | All | Municipal Manager | 90% | Percentage | 90 | 25 | 40 | 65 | 90 |
| 3 | Municipal Manager | Good Governance and Public Participation | Facilitate good governance principles and effective stakeholder participation | Review and submit the IDP and Budget Process Plan and District Framework to Council by 31 August | IDP and Budget Process Plan and Framework submitted to Council | All | Municipal Manager | 1 | Number | 1 | 1 | 0 | 0 | 0 |
| 4 | Municipal Manager | Good Governance and Public Participation | Facilitate good governance principles and effective stakeholder participation | Review the Risk Based Audit Plan (RBAP) and submit to the Audit Committee for approval by 30 June | RBAP revised and submitted to the Audit Committee | All | Municipal Manager | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 5 | Municipal Manager | Good Governance and Public Participation | Facilitate good governance principles and effective stakeholder participation | Complete 70% of audits as per the RBAP by 30 June [(Audits completed for the year/audits planned for the year according to the RBAP) x 100] | % audits completed | All | Municipal Manager | 70% | Percentage | 70 | 0 | 0 | 0 | 70 |

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Top Layer Service Delivery and Budget Implementation Plan 2019/20

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-------------------|--|---|---|--|----------|-------------------|---|-----------------|---------------|----|----|----|----|
| 6 | Municipal Manager | Local Economic Development | Promote regional, economic development, tourism and growth opportunities | Create full time equivalent (FTE's) through expenditure with the EPWP job creation initiatives by 30 June | Number of full time equivalent (FTE's) created | All | Municipal Manager | 15 | Number | 20 | 0 | 0 | 0 | 20 |
| 7 | Municipal Manager | Good Governance and Public Participation | Facilitate good governance principles and effective stakeholder participation | Review the delegation register and submit to Council for approval by 30 June | Delegation registered reviewed and submitted to Council | All | Municipal Manager | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 8 | Municipal Manager | Municipal Transformation and Institutional Development | Build a well capacitated workforce, skilled youth and communities | Review the organisational structure (Macro) and submit to Council for approval by 31 May | Organisational structure reviewed and submitted to Council | All | Municipal Manager | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 9 | Municipal Manager | Basic Service Delivery | Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service | Conduct a feasibility study on regional waste management and submit to Council by 30 June | Regional Waste Management Study submitted | All | Municipal Manager | New performance indicator for 2019/20. No comparative audited results available | Number | 1 | 0 | 0 | 0 | 1 |
| 10 | Municipal Manager | Basic Service Delivery | Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service | Submit a Water Conservation and Demand Strategy to Council by 30 June | Water Conservation and Demand Strategy submitted | All | Municipal Manager | New performance indicator for 2019/20. No comparative audited results available | Number | 1 | 0 | 0 | 0 | 1 |

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Top Layer Service Delivery and Budget Implementation Plan 2019/20

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|--------------------|--|--|---|--|----------|------------------------------------|----------|-----------------|---------------|----|----|----|-----|
| 11 | Corporate Services | Good Governance and Public Participation | Facilitate good governance principles and effective stakeholder participation | Review Corporate and HR policies and submit to Council for approval by 30 June | Number of policies reviewed and submitted | All | Senior Manager: Corporate Services | 5 | Number | 5 | 0 | 0 | 0 | 5 |
| 12 | Corporate Services | Municipal Transformation and Institutional Development | Build a well capacitated workforce, skilled youth and communities | Spend 0.5% of the municipality's personnel budget on training by 30 June [(Total Actual Training Expenditure/ Total personnel Budget) x100] | % of the personnel budget spent on training | All | Senior Manager: Corporate Services | 0.5% | Percentage | 0.5 | 0 | 0 | 0 | 0.5 |
| 13 | Corporate Services | Municipal Transformation and Institutional Development | Build a well capacitated workforce, skilled youth and communities | Review the Workplace Skills Plan and submit to LGSETA by 30 April | Workplace Skills Plan reviewed and submitted | All | Senior Manager: Corporate Services | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 14 | Corporate Services | Municipal Transformation and Institutional Development | Build a well capacitated workforce, skilled youth and communities | The number of people from the employment equity target groups employed (appointed) in the three highest levels of management in compliance with the municipality's approved Equity Plan as at 30 June | Number of people employed | All | Senior Manager: Corporate Services | 1 | Number | 1 | 0 | 0 | 0 | 0 |
| 15 | Corporate Services | Basic Service Delivery | Promote safe, healthy and socially stable communities through the provision of a sustainable | Compile and submit a bi-annual Water Quality Evaluation Reports with recommendation to Water Service Authorities | Number of Water Quality Evaluation Reports submitted | All | Senior Manager: Corporate Services | 6 | Number | 6 | 0 | 3 | 0 | 3 |

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Top Layer Service Delivery and Budget Implementation Plan 2019/20

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|--------------------|--|---|---|---|----------|--|---|-----------------|---------------|----|----|----|----|
| | | | environmental health service | | | | | | | | | | | |
| 16 | Corporate Services | Basic Service Delivery | Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service | Compile and submit annual Waste Management Report with recommendation to Local Authorities by 30 June | Number of Waste Management Report submitted | All | Senior Manager: Corporate Services | New performance indicator for 2019/20. No comparative audited results available | Number | 3 | 0 | 0 | 0 | 3 |
| 17 | Corporate Services | Basic Service Delivery | Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service | Compile and distribute a Municipal Health Newsletter to Local Authorities by 30 June | Number of Newsletters submitted | All | Senior Manager: Corporate Services | 1 | Number | 1 | 0 | 0 | 0 | 1 |
| 18 | Financial Services | Good Governance and Public Participation | Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region | Review 15 budget related policies and submit to Council for approval by 31 May | Number of policies reviewed and submitted | All | Senior Manager: Financial Services (CFO) | 10 | Number | 15 | 0 | 0 | 0 | 15 |
| 19 | Financial Services | Good Governance and Public Participation | Deliver a sound and effective administrative and financial service to achieve | Review and submit the MFMA delegation register to Council for approval by 31 May | MFMA delegation registered reviewed and submitted | All | Senior Manager: Financial Services (CFO) | 1 | Number | 1 | 0 | 0 | 0 | 1 |

Top Layer Service Delivery and Budget Implementation Plan 2019/20

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|--------------------|--|--|--|--|----------|--|----------|-----------------|---------------|----|----|----|----|
| | | | sustainability and viability in the region | | | | | | | | | | | |
| 20 | Financial Services | Municipal Financial Viability and Management | Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region | Compile and submit the financial statements to the Auditor-General by 31 August | Financial statements compiled and submitted | All | Senior Manager: Financial Services (CFO) | 1 | Number | 1 | 1 | 0 | 0 | 0 |
| 21 | Financial Services | Municipal Financial Viability and Management | Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region | Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant) | % of debt coverage | All | Senior Manager: Financial Services (CFO) | 10% | Percentage | 10 | 0 | 0 | 0 | 10 |
| 22 | Financial Services | Municipal Financial Viability and Management | Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region | Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) | Number of months it takes to cover fixed operating expenditure with available cash | All | Senior Manager: Financial Services (CFO) | 25 | Number | 25 | 0 | 0 | 0 | 25 |

Top Layer Service Delivery and Budget Implementation Plan 2019/20

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-----------------------------------|------------------------|--|--|--|----------|--|----------|-----------------|---------------|----|----|----|----|
| | | | | + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) | | | | | | | | | | |
| 23 | Roads and Infrastructure Services | Basic Service Delivery | Improve and maintain district roads and promote safe roads transport | Create temporary job opportunities in terms of identified road projects by 31 March (Calculations of the number of jobs created will be over the 12 months coincided the financial year of the Provincial Department of Transport) | Number of temporary jobs created | All | Senior Manager: Roads and Infrastructure | 20 | Number | 22 | 0 | 0 | 22 | 0 |
| 24 | Roads and Infrastructure Services | Basic Service Delivery | Improve and maintain district roads and promote safe roads transport | Spend 95% of the total allocated approved Roads budget by 31 March [(Actual expenditure divided by approved allocation received) x100] (Spending calculated over 12 months which coincide with the Financial year of the Provincial Department of Transport) | % of total allocated approved Roads budget spent | All | Senior Manager: Roads and Infrastructure | 95% | Percentage | 95 | 10 | 50 | 95 | 0 |

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Top Layer Service Delivery and Budget Implementation Plan 2019/20

| Assist | Directorate [R] | National KPA [R] | Pre-determined Objectives [R] | KPI Name [R] | Unit of Measurement | Ward [R] | KPI Owner [R] | Baseline | Target Type [R] | Annual Target | Q1 | Q2 | Q3 | Q4 |
|--------|-----------------------------------|------------------------|--|--|---------------------------------|----------|--|----------|-----------------|---------------|----|----|----|----|
| 25 | Roads and Infrastructure Services | Basic Service Delivery | Improve and maintain district roads and promote safe roads transport | Regravel 40 kilometres of road by 31 March | Number of kilometres regavelled | All | Senior Manager: Roads and Infrastructure | 37 | Number | 40 | 0 | 0 | 40 | 0 |

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| Unit / Sub-unit | Function (F) | Financial code (F) | Planning cycle (F) | Financial Allocation Code (F) | Spent (F) | Fiscal Year | | | | | | | | | | | | 2025/26 |
|--------------------|---|--|--------------------|-------------------------------|------------|-------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------|-----------|---------|
| | | | | | | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | | | |
| Corporate Services | Executive and Council (Core function) - Mayor and Council | COUNCIL CHAMBERS FURNITURE | Own Funds | 2019/07/01 | 2020/06/30 | All | 3 333 | 3 333 | 3 333 | 3 333 | 3 334 | 3 334 | 3 334 | 3 334 | 40 000 | 10 000 | 10 000 | |
| Corporate Services | Finance and Administration (Core function) - Human Resources | HUMAN RESOURCES COMPUTERS | Own Funds | 2019/07/01 | 2020/06/30 | All | 1 167 | 1 167 | 1 167 | 1 167 | 1 167 | 1 167 | 1 167 | 1 167 | 14 000 | 20 000 | 20 000 | |
| Corporate Services | Finance and Administration (Core function) - Human Resources | HUMAN RESOURCES FURNITURE & EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 942 | 942 | 942 | 942 | 942 | 942 | 942 | 942 | 11 300 | 0 | 0 | |
| Financial Services | Finance and Administration (Core function) - Finance | FINANCE COMPUTERS | Own Funds | 2019/07/01 | 2020/06/30 | All | 3 333 | 3 333 | 3 333 | 3 333 | 3 334 | 3 334 | 3 334 | 3 334 | 40 000 | 0 | 0 | |
| Financial Services | Finance and Administration (Core function) - Finance | FINANCE FURNITURE AND EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 1 667 | 1 667 | 1 667 | 1 667 | 1 667 | 1 667 | 1 667 | 1 667 | 20 000 | 10 000 | 10 000 | |
| Corporate Services | Public Safety (Core function) - Fire Fighting and Protection | FIRE EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 833 | 833 | 833 | 833 | 834 | 834 | 834 | 834 | 10 000 | 0 | 1 025 000 | |
| Corporate Services | Community and Social Services (Non-core function) - Disaster Management | RAMP TOWERDUSTING | Own Funds | 2019/07/01 | 2020/06/30 | All | 32 975 | 32 975 | 32 975 | 32 975 | 32 975 | 32 975 | 32 975 | 32 975 | 395 700 | 20 000 | 20 000 | |
| Corporate Services | Health (Core function) - Health Services | HEALTH EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 1 083 | 1 083 | 1 083 | 1 083 | 1 084 | 1 084 | 1 084 | 1 084 | 13 000 | 0 | 0 | |
| Corporate Services | Health (Core function) - Health Services | HEALTH EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 15 000 | 20 000 | 20 000 | |
| Corporate Services | Health (Core function) - Health Services | HEALTH COMPUTERS | Own Funds | 2019/07/01 | 2020/06/30 | All | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 15 000 | 0 | 0 | |
| Municipal Manager | Internal Audit (Core function) - Governance Function | INTERNAL AUDIT FURNITURE AND EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 833 | 833 | 833 | 833 | 834 | 834 | 834 | 834 | 10 000 | 0 | 0 | |
| Municipal Manager | Executive and Council (Core function) - Municipal Manager, Town Secretary and Chief Executive | MM FURNITURE AND EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 6 000 | 0 | 0 | |
| Municipal Manager | Executive and Council (Core function) - Municipal Manager, Town Secretary and Chief Executive | MM COMPUTERS | Own Funds | 2019/07/01 | 2020/06/30 | All | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 15 000 | 0 | 0 | |
| Municipal Manager | Planning and Development | STRATEGIC FURNITURE | Own Funds | 2019/07/01 | 2020/06/30 | All | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 4 167 | 50 000 | 20 000 | 20 000 | |

Capital Budget for the 2019/20 financial year

| Unit Owner | Function | Project Name (F) | Priority action (R) | Planned Start Date (R) | Planned Completion Date (R) | Total F | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | June 2019 | July 2019 | Aug 2019 | Sept 2019 | Oct 2019 | Nov 2019 | Dec 2019 | Jan 2020 | Feb 2020 | Mar 2020 | Apr 2020 | May 2020 | June 2020 | July 2020 | Aug 2020 | Sept 2020 | Oct 2020 | Nov 2020 | Dec 2020 |
|-----------------------|--|---|------------------------|------------------------------|-----------------------------------|---------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|-------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|-------------|--------------|-------------|-------------|-------------|
| | Corporate Wide Planning (DPs, LEDs) | AND EQUIPMENT | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Municipal Manager | Planning and Development (Core function) - Corporate Wide Strategic Planning (DPs, LEDs) | STRATEGIC COMPUTER S | Own Funds | 2019/07/01 | 2020/06/30 | All | 3 750 | 3 750 | 3 750 | 3 750 | 3 750 | 3 750 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 | 459 |
| Municipal Manager | Planning and Development (Core function) - Corporate Wide Strategic Planning (DPs, LEDs) | STRATEGIC FURNITURE AND EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 | 458 |
| Corporate Services | Finance and Administration (Core function) - Administrative and Corporate Support | REGISTRY CORP FURNITURE AND EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 | 1 500 |
| Corporate Services | Finance and Administration (Core function) - Administrative and Corporate Support | LABOUR COMPUTER S | Own Funds | 2019/07/01 | 2020/06/30 | All | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 | 1 250 |
| Corporate Services | Finance and Administration (Core function) - Administrative and Corporate Support | COMMITTEE FURNITURE AND EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 | 442 |
| Municipal Manager | Finance and Administration (Core function) - Legal Services | LEGAL FURNITURE AND EQUIPMENT | Own Funds | 2019/07/01 | 2020/06/30 | All | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | July (R) | | | August (R) | | |
|-----------------------------------|---|---------------------|---------------------|------------------|---------------------|---------------------|------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 164 120.50 | 706 080.98 | 2 583.33 | 3 264 203.83 | 706 290.97 | 2 583.33 |
| Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | 759 708.33 | 2 079 552.41 | 13 633.33 | 759 708.33 | 2 180 959.01 | 11 966.67 |
| Financial Services | Finance and Administration [Core function] - Finance | 0.00 | 30 215.03 | 0.00 | 0.00 | 30 219.38 | 0.00 |
| Corporate Services | Community and Social Services [Core function] - Community Halls and Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Sport and Recreation [Core function] - Recreational Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Public Safety [Core function] - Fire Fighting and Protection | 0.00 | 157 175.03 | 33 808.33 | 0.00 | 157 331.59 | 33 808.33 |
| Roads and Infrastructure Services | Housing [Core function] - Housing | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Health [Core function] - Health Services | 3 727.50 | 380 446.17 | 3 583.33 | 3 727.50 | 372 404.61 | 8 583.33 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS) | 194 250.00 | 536 003.49 | 8 375.00 | 83 333.33 | 425 964.90 | 8 375.00 |
| Roads and Infrastructure Services | Road Transport [Core function] - Roads | 3 981 250.00 | 4 115 925.67 | 0.00 | 3 981 250.00 | 4 115 925.67 | 0.00 |
| Corporate Services | Environmental Protection [Core function] - Pollution Control | | | | | | |
| Roads and Infrastructure Services | Electricity [Core function] - Electricity | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Water Management [Core function] - Water Distribution | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Water Management [Core function] - Sewerage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Other [Core function] - Tourism | 0.00 | 15 833.33 | 0.00 | 0.00 | 15 833.33 | 0.00 |
| | TOTAL | 8 103 056.33 | 8 021 232.12 | 61 983.33 | 8 092 223.00 | 8 004 929.46 | 65 316.67 |

Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate (R) | Function (R) | September (R) | | | October (R) | | |
|-----------------------------------|---|---------------------|---------------------|------------------|---------------------|---------------------|------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 264 203.83 | 706 290.97 | 2 583.33 | 3 264 203.83 | 706 290.97 | 2 583.33 |
| Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | 759 708.33 | 2 180 959.01 | 11 966.67 | 759 708.33 | 2 180 959.01 | 11 966.67 |
| Financial Services | Finance and Administration [Core function] - Finance | 0.00 | 30 219.38 | 0.00 | 0.00 | 30 219.38 | 0.00 |
| Corporate Services | Community and Social Services [Core function] - Community Halls and Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Sport and Recreation [Core function] - Recreational Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Public Safety [Core function] - Fire Fighting and Protection | 0.00 | 157 331.59 | 33 808.33 | 0.00 | 157 331.59 | 33 808.33 |
| Roads and Infrastructure Services | Housing [Core function] - Housing | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Health [Core function] - Health Services | 3 727.50 | 372 404.61 | 8 583.33 | 3 727.50 | 372 404.61 | 8 583.33 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS) | 83 333.33 | 425 964.90 | 8 375.00 | 83 333.33 | 425 964.90 | 8 375.00 |
| Roads and Infrastructure Services | Road Transport [Core function] - Roads | 3 981 250.00 | 4 115 925.67 | 0.00 | 3 981 250.00 | 4 115 925.67 | 0.00 |
| Corporate Services | Environmental Protection [Core function] - Pollution Control | | | | | | |
| Roads and Infrastructure Services | Electricity [Core function] - Electricity | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Water Management [Core function] - Water Distribution | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Water Management [Core function] - Sewerage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Other [Core function] - Tourism | 0.00 | 15 833.33 | 0.00 | 0.00 | 15 833.33 | 0.00 |
| | TOTAL | 8 092 223.00 | 8 004 929.46 | 65 316.67 | 8 092 223.00 | 8 004 929.46 | 65 316.67 |

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Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | November (R) | | | December (R) | | |
|-----------------------------------|---|---------------------|---------------------|------------------|---------------------|---------------------|------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 264 203.83 | 706 290.97 | 2 583.33 | 3 264 203.83 | 706 290.97 | 2 583.33 |
| Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | 759 708.33 | 2 180 959.01 | 11 966.67 | 759 708.33 | 2 180 959.01 | 11 966.67 |
| Financial Services | Finance and Administration [Core function] - Finance | 0.00 | 30 219.38 | 0.00 | 0.00 | 30 219.38 | 0.00 |
| Corporate Services | Community and Social Services [Core function] - Community Halls and Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Sport and Recreation [Core function] - Recreational Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Public Safety [Core function] - Fire Fighting and Protection | 0.00 | 157 331.59 | 33 808.33 | 0.00 | 157 331.59 | 33 808.33 |
| Roads and Infrastructure Services | Housing [Core function] - Housing | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Health [Core function] - Health Services | 3 727.50 | 372 404.61 | 8 583.33 | 3 727.50 | 372 404.61 | 8 583.33 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS) | 83 333.33 | 425 964.90 | 8 375.00 | 83 333.33 | 425 964.90 | 8 375.00 |
| Roads and Infrastructure Services | Road Transport [Core function] - Roads | 3 981 250.00 | 4 115 925.67 | 0.00 | 3 981 250.00 | 4 115 925.67 | 0.00 |
| Corporate Services | Environmental Protection [Core function] - Pollution Control | | | | | | |
| Roads and Infrastructure Services | Electricity [Core function] - Electricity | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Water Management [Core function] - Water Distribution | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Water Management [Core function] - Sewerage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Other [Core function] - Tourism | 0.00 | 15 833.33 | 0.00 | 0.00 | 15 833.33 | 0.00 |
| | TOTAL | 8 092 223.00 | 8 004 929.46 | 65 316.67 | 8 092 223.00 | 8 004 929.46 | 65 316.67 |



Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | January (R) | | | February (R) | | |
|-----------------------------------|---|---------------------|---------------------|------------------|---------------------|---------------------|------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 264 203.83 | 706 290.97 | 2 583.33 | 3 264 203.83 | 706 290.97 | 2 583.33 |
| Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | 759 708.33 | 2 180 959.01 | 11 966.67 | 759 708.33 | 2 180 959.01 | 11 966.67 |
| Financial Services | Finance and Administration [Core function] - Finance | 0.00 | 30 219.38 | 0.00 | 0.00 | 30 219.38 | 0.00 |
| Corporate Services | Community and Social Services [Core function] - Community Halls and Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Sport and Recreation [Core function] - Recreational Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Public Safety [Core function] - Fire Fighting and Protection | 0.00 | 157 331.59 | 33 808.33 | 0.00 | 157 331.59 | 33 808.33 |
| Roads and Infrastructure Services | Housing [Core function] - Housing | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Health [Core function] - Health Services | 3 727.50 | 372 404.61 | 8 583.33 | 3 727.50 | 372 404.61 | 8 583.33 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS) | 83 333.33 | 425 964.90 | 8 375.00 | 83 333.33 | 425 964.90 | 8 375.00 |
| Roads and Infrastructure Services | Road Transport [Core function] - Roads | 3 981 250.00 | 4 115 925.67 | 0.00 | 3 981 250.00 | 4 115 925.67 | 0.00 |
| Corporate Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Electricity [Core function] - Electricity | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Water Management [Core function] - Water Distribution | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Water Management [Core function] - Sewerage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Other [Core function] - Tourism | 0.00 | 15 833.33 | 0.00 | 0.00 | 15 833.33 | 0.00 |
| | TOTAL | 8 092 223.00 | 8 004 929.46 | 65 316.67 | 8 092 223.00 | 8 004 929.46 | 65 316.67 |

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Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | March(R) | | | April (R) | | |
|-----------------------------------|---|---------------------|---------------------|------------------|---------------------|---------------------|------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 264 203.83 | 706 290.97 | 2 583.33 | 3 264 203.83 | 706 290.97 | 2 583.33 |
| Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | 759 708.33 | 2 180 959.01 | 11 966.67 | 759 708.33 | 2 180 959.01 | 11 966.67 |
| Financial Services | Finance and Administration [Core function] - Finance | 0.00 | 30 219.38 | 0.00 | 0.00 | 30 219.38 | 0.00 |
| Corporate Services | Community and Social Services [Core function] - Community Halls and Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Sport and Recreation [Core function] - Recreational Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Public Safety [Core function] - Fire Fighting and Protection | 0.00 | 157 331.59 | 33 808.33 | 0.00 | 157 331.59 | 33 808.33 |
| Roads and Infrastructure Services | Housing [Core function] - Housing | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Health [Core function] - Health Services | 3 727.50 | 372 404.61 | 8 583.33 | 3 727.50 | 372 404.61 | 8 583.33 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs) | 83 333.33 | 425 964.90 | 8 375.00 | 83 333.33 | 425 964.90 | 8 375.00 |
| Roads and Infrastructure Services | Road Transport [Core function] - Roads | 3 981 250.00 | 4 115 925.67 | 0.00 | 3 981 250.00 | 4 115 925.67 | 0.00 |
| Corporate Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Electricity [Core function] - Electricity | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Water Management [Core function] - Water Distribution | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Water Management [Core function] - Sewerage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Other [Core function] - Tourism | 0.00 | 15 833.33 | 0.00 | 0.00 | 15 833.33 | 0.00 |
| | TOTAL | 8 092 223.00 | 8 004 929.46 | 65 316.67 | 8 092 223.00 | 8 004 929.46 | 65 316.67 |

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Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | May(R) | | | June (R) | | |
|-----------------------------------|---|---------------------|---------------------|------------------|---------------------|---------------------|------------------|
| | | Revenue | Operational Exp. | Capital Exp. | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 3 264 203.83 | 706 290.97 | 2 583.33 | 2 163 287.17 | 703 981.16 | 2 583.33 |
| Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | 759 708.33 | 2 180 959.01 | 11 966.67 | 759 708.33 | 1 065 486.49 | 30 300.00 |
| Financial Services | Finance and Administration [Core function] - Finance | 0.00 | 30 219.38 | 0.00 | 0.00 | 30 171.55 | 0.00 |
| Corporate Services | Community and Social Services [Core function] - Community Halls and Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Sport and Recreation [Core function] - Recreational Facilities | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Public Safety [Core function] - Fire Fighting and Protection | 0.00 | 157 331.59 | 33 808.33 | 0.00 | 155 609.40 | 33 808.33 |
| Roads and Infrastructure Services | Housing [Core function] - Housing | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Health [Core function] - Health Services | 3 727.50 | 372 404.61 | 8 583.33 | 3 727.50 | 460 861.78 | -46 416.67 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS) | 83 333.33 | 425 964.90 | 8 375.00 | 1 303 416.67 | 1 636 389.34 | 8 375.00 |
| Roads and Infrastructure Services | Road Transport [Core function] - Roads | 3 981 250.00 | 4 115 925.67 | 0.00 | 3 981 250.00 | 4 115 925.67 | 0.00 |
| Corporate Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Electricity [Core function] - Electricity | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Water Management [Core function] - Water Distribution | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Water Management [Core function] - Sewerage | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Corporate Services | Other [Core function] - Tourism | 0.00 | 15 833.33 | 0.00 | 0.00 | 15 833.33 | 0.00 |
| | TOTAL | 8 092 223.00 | 8 004 929.46 | 65 316.67 | 8 211 389.67 | 8 184 258.72 | 28 650.00 |

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Monthly Cashflow for the 2019/20 financial year

| Sub-Directorate [R] | Function [R] | TOTAL (R) | | |
|-----------------------------------|---|----------------------|----------------------|-------------------|
| | | Revenue | Operational Exp. | Capital Exp. |
| Municipal Manager | Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive | 37 969 446.00 | 8 472 971.81 | 31 000.00 |
| Corporate Services | Finance and Administration [Core function] - Administrative and Corporate Support | 9 116 500.00 | 24 954 628.96 | 163 600.00 |
| Financial Services | Finance and Administration [Core function] - Finance | 0.00 | 362 580.39 | 0.00 |
| Corporate Services | Community and Social Services [Core function] - Community Halls and Facilities | 0.00 | 0.00 | 0.00 |
| Corporate Services | Sport and Recreation [Core function] - Recreational Facilities | 0.00 | 0.00 | 0.00 |
| Corporate Services | Public Safety [Core function] - Fire Fighting and Protection | 0.00 | 1 886 100.36 | 405 700.00 |
| Roads and Infrastructure Services | Housing [Core function] - Housing | 0.00 | 0.00 | 0.00 |
| Corporate Services | Health [Core function] - Health Services | 44 730.00 | 4 565 354.05 | 43 000.00 |
| Municipal Manager | Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs) | 2 331 000.00 | 6 432 041.88 | 100 500.00 |
| Roads and Infrastructure Services | Road Transport [Core function] - Roads | 47 775 000.00 | 49 391 108.00 | 0.00 |
| Corporate Services | Environmental Protection [Core function] - Pollution Control | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Electricity [Core function] - Electricity | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Water Management [Core function] - Water Distribution | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Water Management [Core function] - Sewerage | 0.00 | 0.00 | 0.00 |
| Roads and Infrastructure Services | Waste Management [Core function] - Solid Waste Removal | 0.00 | 0.00 | 0.00 |
| Corporate Services | Other [Core function] - Tourism | 0.00 | 190 000.00 | 0.00 |
| | TOTAL | 97 236 676.00 | 96 254 785.45 | 743 800.00 |

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Revenue by Source for the 2019/20 financial year

| Line Item (200 chars) | July | August | September | October | November | December | January | February | March | April | May | June | TOTAL |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Property rates | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Service charges - electricity revenue | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Service charges - water revenue | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Service charges - sanitation revenue | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Service charges - refuse revenue | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Rental of facilities and equipment | 7 750.00 | 7 750.00 | 7 750.00 | 7 750.00 | 7 750.00 | 7 750.00 | 7 750.00 | 7 750.00 | 7 750.00 | 7 750.00 | 7 750.00 | 7 750.00 | 93 000.00 |
| Interest earned - external investments | 0.00 | 0.00 | 0.00 | 0.00 | 52 500.00 | 52 500.00 | 52 500.00 | 52 500.00 | 52 500.00 | 52 500.00 | 52 500.00 | 262 500.00 | 630 000.00 |
| Interest earned - outstanding debtors | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Dividends received | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fines, penalties and forfeits | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Licences and permits | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Agency services | 348 474.67 | 348 474.67 | 348 474.67 | 348 474.67 | 365 037.17 | 365 037.17 | 365 037.17 | 365 037.17 | 365 037.17 | 365 037.17 | 365 037.17 | 431 287.17 | 4 380 446.00 |
| Transfers and subsidies | 3 654 750.00 | 3 643 083.33 | 3 643 083.33 | 3 643 083.33 | 3 643 083.33 | 3 643 083.33 | 3 643 083.33 | 3 643 083.33 | 3 643 083.33 | 3 643 083.33 | 3 643 083.33 | 3 771 416.67 | 43 857 000.00 |
| Other revenue | 3 987 254.58 | 3 987 254.58 | 3 987 254.58 | 3 987 254.58 | 4 023 019.17 | 4 023 019.17 | 4 023 019.17 | 4 023 019.17 | 4 023 019.17 | 4 023 019.17 | 4 023 019.17 | 4 166 077.50 | 48 276 230.00 |
| Gains on disposal of PPE | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL | 7 998 229.25 | 7 986 562.58 | 7 986 562.58 | 7 986 562.58 | 8 091 389.67 | 8 091 389.67 | 8 091 389.67 | 8 091 389.67 | 8 091 389.67 | 8 091 389.67 | 8 091 389.67 | 8 639 031.33 | 97 236 676.00 |